



THE COMMITTEE MINUTES

for the Special meeting

Monday 18 March 2019

in the Colonel Light Room,
Adelaide Town Hall

Members - The Right Honourable the Lord Mayor [Sandy Verschoor];
Councillor Moran (Chair)
Councillors Abrahamzadeh, Dr Donovan, Hou, Hyde, Khera, Knoll,
Martin (Deputy Chair) and Simms.

Acknowledgement of Country

At the opening of the Committee Meeting, the Chair stated:

'Council acknowledges that we are meeting on traditional Country of the Kaurna people of the Adelaide Plains and pays respect to Elders past and present. We recognise and respect their cultural heritage, beliefs and relationship with the land. We acknowledge that they are of continuing importance to the Kaurna people living today.

And we also extend that respect to other Aboriginal Language Groups and other First Nations who are present today.'

Apologies and Leave of Absence

Councillors Abiad (Deputy Lord Mayor) and Couros.

Discussion Forum Item

1. Item 3.1 - 2019/20 Integrated Business Plan and Budget discussions – Projects, Infrastructure Program and Renewals [TC]

Discussion Facilitators:

Mark Goldstone, Chief Executive Officer, City of Adelaide
Steve Mathewson, Director Services, City of Adelaide
Alex Brown, Manager Financial Planning & Analysis, City of Adelaide

Precis of topic:

To consider priorities within Projects, the Infrastructure Program and Renewals component of the 2019-20 Integrated Business Plan and Budget.

During the discussion:

- Councillor Abrahamzadeh left the Council Chamber at 6.25pm and re-entered at 6.29pm.
- Councillor Donovan left the Council Chamber at 6.40pm and re-entered at 6.42pm.
- Councillor Khera left the Council Chamber at 6.48pm and re-entered at 6.49pm.
- Councillor Moran left the Council Chamber at 7.04pm and re-entered at 7.05pm.
- Councillor Hyde entered the Council Chamber at 7.15pm.

The PowerPoint slides utilised during the Discussion Forum are attached for reference after the Minutes of this meeting.

Closure

The meeting closed at 7.21pm.

Councillor Anne Moran,
The Committee Chair

Documents Attached Below for Reference

Discussion Forum Item – Minute 1 - 3.1 - 2019/20 Integrated Business Plan and Budget discussions – Projects, Infrastructure Program and Renewals – PowerPoint Presentation

2019-20 Integrated Business Plan and Budget

Workshop Purpose:

To consider priorities within

- Projects
- The Infrastructure Program and Renewals

PROGRAM: **Finance & Businesses**

AUTHOR: Tracie Dawber | APPROVING OFFICER: Steve Mathewson

The Committee Special Meeting - Minutes - 18 March 2019

Objective of today's discussion

Overview
Budget Proposals
Funding & Expenditure Levers
Projects
Infrastructure Program & Renewals
ACMA Capital
Emerging Priorities
Next Steps

Current position	Review funding and expenditure levers	Prioritise Projects and Infrastructure
<p>Consider the current position of the 2019-20 Draft Budget following the presentation of the following components:</p> <ul style="list-style-type: none"> • General Operations • Business Operations • Projects • The Infrastructure Program and Renewals 	<p>Consider the funding and expenditure levers including borrowings relative to prudential limits.</p>	<p>Prioritise</p> <ul style="list-style-type: none"> • Projects • The Infrastructure Program & Renewals

The Process

Overview

Budget Proposals

Funding & Expenditure Levers

Projects

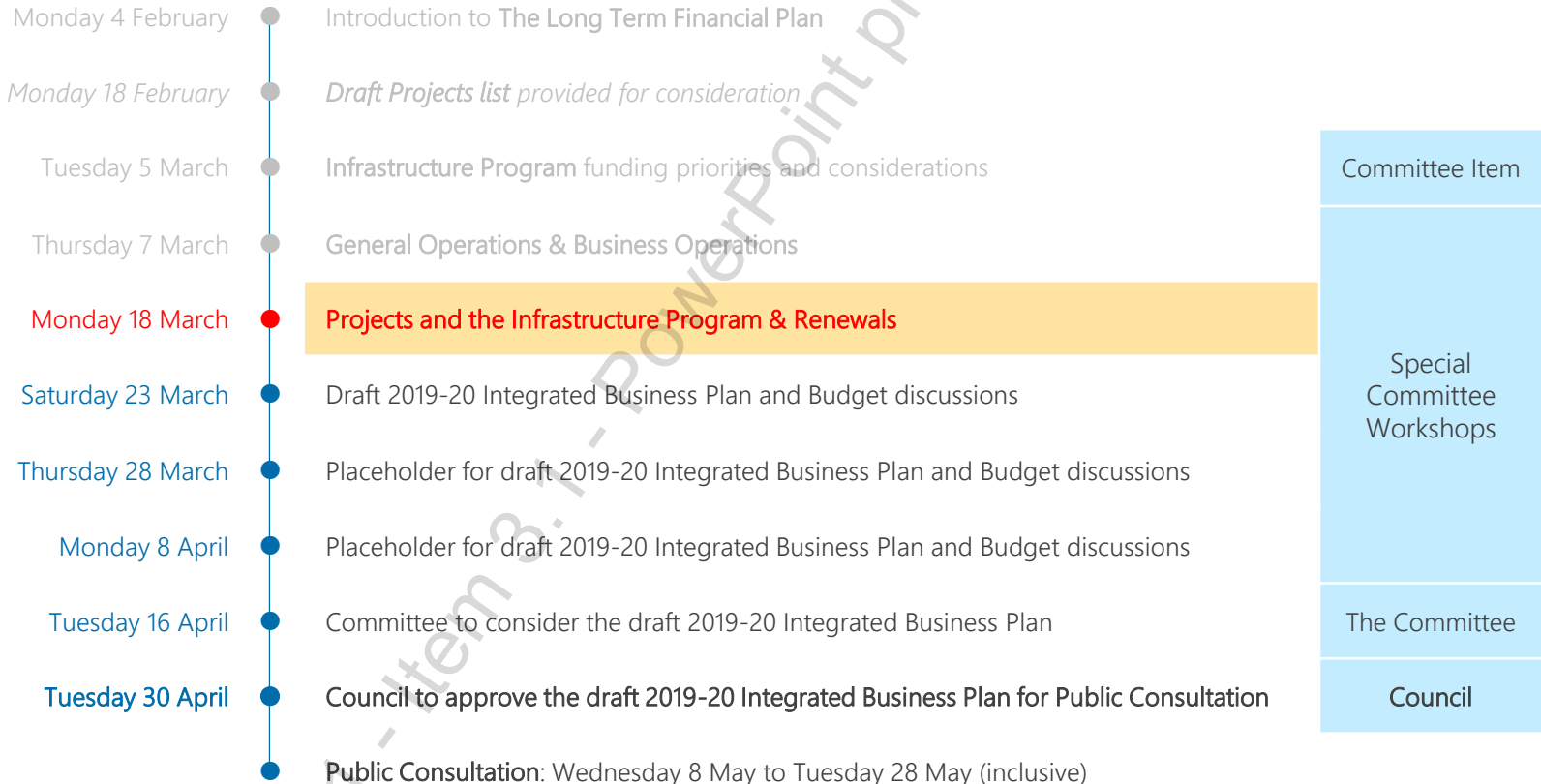
Infrastructure Program & Renewals

ACMA Capital

Emerging Priorities

Next Steps

The following summarises the approach to considering the draft 2019-20 Budget in preparation for Community Consultation:



Update on the current position

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\$'m	2019-20 LTFP (QF2 Baseline)	Current Draft 2019-20 Budget	Variance to LTFP	Unfunded
Business Operations Surplus	26.7	26.3	(0.4)	
General Operations Surplus	33.9	33.8	(0.1)	
Operating Surplus	60.6	60.1	(0.5)	
Projects	(15.7)	(15.7)	-	(6.4)
Infrastructure Program & Renewals	(44.9)	(44.3)	0.6	(2.3)
Underlying Surplus/(Deficit)	-	0.1	0.1	(8.7)
Major Projects (City Transformation Investments)	(4.1)	(4.1)	-	
Business Projects (Aquatic, Golf & UPark)	-	-	-	(4.7)
Commercial Opportunities	-	(1.1)	(1.1)	
<i>Carry Forwards already approved</i>	(10.5)	(10.5)	-	
City of Adelaide Surplus/(Deficit)	(14.6)	(15.6)	(1.0)	(13.4)
Subsidiary Capital	(1.6)	(1.6)	-	(1.7)
Total Net Funding Surplus/(Deficit) before property proceeds	(16.2)	(17.2)	(1.0)	(15.1)
Proceeds from potential property activities	30.0	30.0	-	
Total Net Funding Surplus/(Deficit) after property proceeds	13.8	12.8	(1.0)	(15.1)
Forecast borrowings at 30 June 2019	(78.1)	(78.1)	-	
Total Cash/(Borrowings) at End of Year before property proceeds	(64.3)	(65.3)	2.7	(15.1)

Variance due to inclusion of \$1.5m Commercial Revenue target as discussed 7 March, offset by reduction in income due to Rundle UPark Works (\$0.4m).

Variance due to incorporation of savings from procurement and utility management initiatives \$1.0m partially offset by budget proposals (\$0.5m).

Emerging pressures of (\$3.5m) within 2018-19 (beyond QF2) could increase forecast borrowings to \$68.8m inclusive of proceeds from property activities. If potential property activities do not proceed in 2019-20, forecast borrowings (inclusive of the emerging pressures) would be \$98.8m.

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Increase in unfunded amount due to budget proposals of (\$2.3m)

Increase by (\$1.7m) primarily due to incorporation of HVAC renewal for AMCA (previously as emerging priority)

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Status of Budget Proposals (1 of 2)

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Initiative/Project	Budget Category	Budget Revision	Administration Comment
Incorporated in updated 2019-20 Draft Budget			
Master Plans for Melbourne, O'Connell & Hutt Streets	Projects	(\$370k)	Additional projects: Melbourne Street (\$110k), O'Connell Street (\$150k) and Hutt Street (\$110k).
Homelessness: \$200k additional for recommendations		(\$200k)	Incorporated into existing project GS01 Don Dunstan Foundation Strategic Partnership.
Rundle Road Weekend Parking	General Operations	(\$34k)	Proposing a trial across 4 weekends \$34k (\$8.5k per weekend) subject to DPTI approval. Further budget required if implemented on a regular basis.
Removal of Outdoor Dining Fees		(\$420k)	Reduction in General Operations income.
Greening the South West and North West	Infrastructure Program	(\$1,500k)	Additional project with a further \$5m per annum in 2020-21 and 2021-22, noting this be integrated into the Infrastructure Program and reduce the sustainability ratio.
Whitmore Square Safety Upgrades		(\$800k)	Additional project with a further \$1.2m in 2020-21.
Total of change incorporated in the Budget		(\$3,324k)	
Further consideration and analysis required			
UPark Ticket Validation by Businesses	Business Projects		Investigations presently underway with a report to be prepared for Council.
Consolidating permits and applications processes for businesses	General Operations	TBC	Workshop will be held in the coming weeks.
Trader Permits			Investigations underway with a report to be prepared.
Heritage Rebate Scheme and Incentives			Investigations underway with a report for Council including consideration of this initiative along with the form and structure of the Heritage Incentives Scheme by end of Q1 2019-20.
Design for Hindley Street Development	Infrastructure Program		Concept planning is presently underway, and will be presented to Committee and Council in May.

Status of Budget Proposals (2 of 2)

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Initiative/Project	Budget Category	Budget Revision	Administration Comment
No change to existing 2019-20 Draft Budget			
Waste Management	Projects	NA	Incorporated within existing project scope P5 Waste Management Strategic Management Plan - Managing Waste and Recycling for the Future.
Splash 2.0			Review underway with a report to be prepared for Council consideration. (\$200k currently incorporated into existing project P30 City Activation (total budget \$490k).
Rate in the dollar freeze for 2019-20	General Operations		No change in rate in the dollar.
Design allocation Gouger, Grote & Moonta Streets as a Multicultural Hub and Tourist Destination	Infrastructure Program		\$350k allocated in 2018-19. No additional funding required to complete design at present.

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Funding and expenditure levers

The following are the key funding and expenditure levers. These will be considered further at the Budget Workshop on Saturday 23 March.

Funding Levers	Expenditure Levers
<ul style="list-style-type: none"> • Rates <ul style="list-style-type: none"> • Rate in the dollar • 10% cap on valuation increase • Fees and Charges <ul style="list-style-type: none"> • On Street Parking • Businesses • Property leases • Other • Grants and Sponsorships • Commercial Revenue • Borrowings • Sale of Assets 	<ul style="list-style-type: none"> • Operational Expenditure • Service Levels • Infrastructure Program • Projects • Major Projects

Projects Overview

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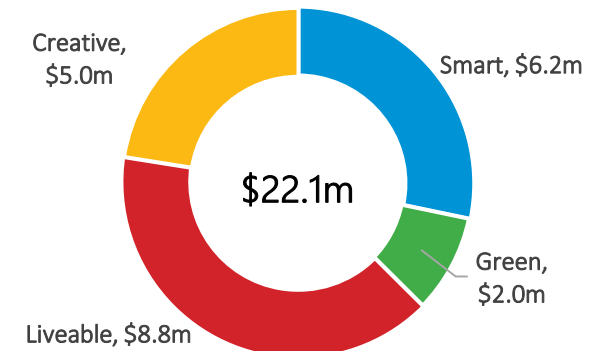
Emerging Priorities

Next Steps

The draft working papers for Projects distributed 22 February list Projects of \$21.5m and Business Projects (subject to business case) \$4.7m.

- Members requests have increased this by \$0.6m to \$22.1m
- The Long Term Financial Plan has \$15.7m allocated for projects, resulting \$6.4m presently being unfunded.
- We have identified options (for discussion) to reduce the projects by \$3.6m, reducing the unfunded projects to \$2.8m.

Proposed Projects \$'m	Projects List provided 22 Feb	Additional Requests	2019-20 Proposed Projects	Suggested Reduction	Revised Projects
Pre-Committed	1.2	-	1.2	(0.9)	0.3
Grants & Sponsorships	5.6	0.2	5.8	(0.4)	5.4
Economic Development	2.9	-	2.9	(0.1)	2.8
Carbon Neutral Adelaide	1.6	-	1.6	-	1.6
Information Management	5.0	-	5.0	(2.0)	3.0
Other	5.3	0.4	5.7	(0.2)	5.5
Total Projects	21.5	0.6	22.1	(3.6)	18.6
LTFP Baseline			15.7		15.7
Unfunded			(6.4)		(2.8)
Business Projects	4.7	-	4.7		

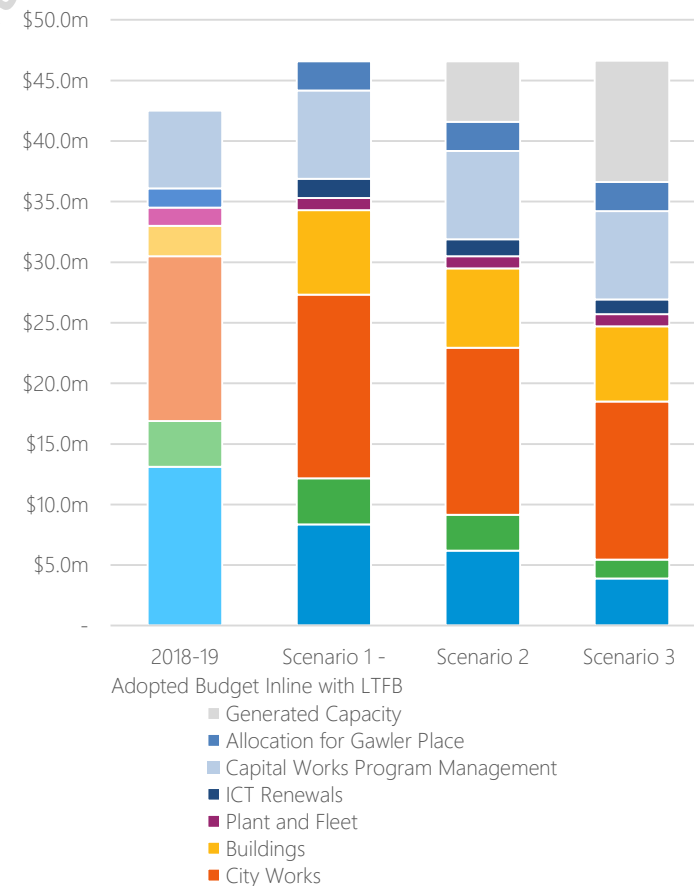


Infrastructure Program and Renewals

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Capital Works Program \$'m	2018-19 Adopted Budget	2019-20		
		Scenario 1	Scenario 2	Scenario 3
Streets	13.1	8.3	6.2	3.9
Park Lands	3.8	3.8	3.0	1.6
City Works				
Roads, Footpaths and Kerbs*	5.4	7.4	7.0	7.1
Traffic Signals	1.2	1.4	1.2	1.1
Bridges	1.2	0.3	0.3	0.3
Lighting & Electrical	1.8	1.6	1.5	1.4
Water Infrastructure	1.2	2.4	2.1	1.8
Urban Elements	0.8	0.8	0.6	0.5
Park Land Renewals	0.7	1.3	1.1	0.9
Asset Management Services	0.6	-	-	-
Design Services	0.7	0.1	0.0	0.0
	13.6	15.2	13.8	13.0
Buildings	2.5	7.0	6.6	6.2
Total Infrastructure Projects	33.0	34.3	29.5	24.7
Plant and Fleet	1.5	1.0	1.0	1.0
ICT Renewals	1.6	1.6	1.4	1.2
Capital Works before overhead costs	36.1	36.9	31.9	26.9
Capital Works Program Management	6.4	7.3	7.3	7.3
Total Capital Works Program	42.5	44.2	39.2	34.2
Allocation for Gawler Place	-	2.4	2.4	2.4
Generated Capacity	-	-	5.0	10.0
Program with Gawler Place and Generated Capacity	42.5	46.6	46.6	46.6
Long Term Financial Plan Allocation		44.3	44.3	44.3
Unfunded		(2.3)	(2.3)	(2.3)

Increase in Streets due to budget proposals of (\$2.3m)



* Not including renewals on roads, kerbs & footpaths integrated in the Streets Program

Adelaide Central Market Authority Capital

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Project	\$000's	Description
Fire and Emergency System Renewal	20	Relocation of the VESDA systems.
Main Switch Board (MSB) replacement	341	<ul style="list-style-type: none"> RCD audit and ratification works Scope the installation of standby generator Commence the implementation of Power Monitoring Units and associated software.
Waste Water Compliance	105	Waste water infrastructure to compliance – trade waste.
Escalator Renewal/Lift Glazing	132	Scope escalator works in 2019-20 with replacement planned for 2020-21. Replacement of glazing to lift shafts.
Stall Mezzanine (Safety Renewal)	800	Compliance works to stalls.
IT Upgrade	30	IT upgrades for operational effectiveness.
Heating Ventilation Air Conditioning	1,868	New indirect evaporative unit to replace existing system which is beyond its recommended operating life.

Emerging Priorities

This is a draft list of emerging priorities, noting that it is not exhaustive nor presently inclusive of all suggestions.

	Commercial Opportunities and Business Operations	Infrastructure		Other
		Enhancements	Renewals, Compliance, Safety	
Overview				
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Emerging Priorities	<ul style="list-style-type: none"> Central Market Arcade Redevelopment Golf Master Plan Adelaide Aquatic Centre future state Aquatic Centre: Short Term Operations Golf Course Irrigation Wyatt UPark Façade and Lift 	<p>Master Plans Concept Plans and Strategies</p> <ul style="list-style-type: none"> Adelaide Park Lands Master Plan Rundle Mall Master Plan Rymill Park Whitmore Square <p>Streetscapes and Areas</p> <ul style="list-style-type: none"> Currie/Grenfell Elder Park Gilbert Place Grote/Wakefield Hindley Street Hutt Street Kintore Ave (East) Lounders Riverbank Precinct Melbourne Street Moonta St/Chinatown North Tce West O'Connell Street Park Lands Park Lands Cycling Improvements Synagogue Place Victoria Park Water Feature Victoria Square 	<p>Asset Management Plans</p> <ul style="list-style-type: none"> Roads, footpaths & kerbs Bridges including Adelaide Bridge and Victoria Bridge Lighting (LED project) Urban items Buildings <p>Compliance & Safety</p> <ul style="list-style-type: none"> CCTV Electrical DDA Public safety <p>Specific Works</p> <ul style="list-style-type: none"> Central Market Arcade Contingency and Activation Improvements Town Hall Works 	<ul style="list-style-type: none"> Commonwealth Games Visitor Information Centre Digital Strategy CCTV Platform Upgrade
Next Steps				

Next Steps

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Saturday 23 March: 2019-20 Integrated Business Plan and Budget Discussion

Objective

- Summarise the discussions and decisions to date.
- Review variance to Long Term Financial Plan and borrowings position.
- Review of Services
- Commence balancing the budget with funding and expenditure levers.

Next Steps

- | | | |
|-------------------|---|---|
| Thursday 28 March | ● | Placeholder for draft 2019-20 Integrated Business Plan and Budget discussions |
| Monday 8 April | ● | Placeholder for draft 2019-20 Integrated Business Plan and Budget discussions |
| Tuesday 16 April | ● | Committee to consider the draft 2019-20 Integrated Business Plan |
| Tuesday 30 April | ● | Council to approve the draft 2019-20 Integrated Business Plan for Public Consultation |
| | ● | Public Consultation: Wednesday 8 May to Tuesday 28 May (inclusive) |

Special Committee
Meeting

The Committee

Council